




5.00 crédits	30.0 h	Q2
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Enseignants	Aust-Gronarz Ina ;
Langue d'enseignement	Anglais
Lieu du cours	Louvain-la-Neuve
Préalables	None
Thèmes abordés	<p>The course Sustainable HRM and Leadership focuses on human resource functions in large companies in a globalized world from a sustainability perspective. The approach focuses two roles of Sustainable HRM. First, the role of HRM in making work systems sustainable with the objective on ensuring human sustainability at the workplace and in global supply chains. Second, the role of HRM and leadership in contributing to corporate sustainability and to an overall societal sustainable development. A Sustainable HRM and leadership framework is proposed and HRM strategies and practices of the key areas of HRM are discussed. This course is based on research and insights from diverse fields, including Strategic HRM, Sustainable HRM, Green HRM, organization theory, organizational behavior, Corporate Sustainability, Corporate Social Responsibility, and Global Responsible Leadership.</p>
Acquis d'apprentissage	<p><b>A la fin de cette unité d'enseignement, l'étudiant est capable de :</b></p> <p>The course is designed to develop competent and responsible practitioners. It provides students who do not necessarily intend to work in an HR function, with a deep understanding about the importance of people management as a task for all managers and about the complexity of sustainable people management and leadership.</p> <p><b>At the end of the course, students should be able to:</b></p> <ol style="list-style-type: none"> <li>1. Understand sustainable and unsustainable HRM strategies and practices and their impacts and tensions on employees and other resource holders and stakeholders within a paradox framework.</li> <li>2. Understand how Sustainable HRM adds value and extends strategic HRM and adopt a critical point of view on the literature, on the one hand, and on managerial decisions, on the other.</li> <li>3. Gain a deep understanding of the nature of Sustainable HRM, the theoretical concepts and frameworks used and acquire the knowledge and skills to understand and implement Sustainable HRM strategies and practices.</li> <li>4. Develop competence to measure, analyse and discuss how to increase the sustainable and decrease the unsustainable aspects of HRM practices and how to address potential tensions and paradoxes.</li> </ol>
Modes d'évaluation des acquis des étudiants	<p>The assessment of your performance in this course is composed of the following elements:</p> <p>June</p> <ol style="list-style-type: none"> <li>1. Team evaluation: Group work, oral presentations and peer review (continuous evaluation)</li> <li>2. Individual evaluation: Individual reflection paper, course preparations and participation (continuous evaluation)</li> </ol> <p>August</p> <ol style="list-style-type: none"> <li>1. The grade obtained for the team evaluation remains, if it is at least 50% of the overall possible team grade.</li> <li>2. The individual reflection paper and course preparation and participation grade is replaced by a written individual exam.</li> </ol>
Méthodes d'enseignement	<p>Different teaching methods will be used such as, for example, lecture input, interactive discussions, video analysis, work in duos or small teams in the course, guest speakers and a group project over the duration of the semester ending with a presentation session.</p>
Contenu	<p>The course Sustainable HRM and Leadership focuses both on human resource functions in large companies in a globalized world from a sustainability perspective and on HR functions in SMEs. The approach focuses on two roles of Sustainable HRM. First, the role of HRM in making work systems sustainable with the objective on ensuring human sustainability at the workplace and in global supply chains. Second, the role of HRM and leadership in contributing to corporate sustainability and to an overall societal sustainable development. A Sustainable HRM and leadership framework is proposed and HRM strategies and practices are discussed for the key areas of HRM. This course is based on research and insights from diverse fields, including Strategic HRM, Sustainable HRM, Green HRM, organization theory, organizational behavior, Corporate Sustainability, Corporate Social Responsibility, and Global Responsible Leadership.</p>

Ressources en ligne	Moodle
Bibliographie	Available on Moodle: scientific articles and corporate reports.
Faculté ou entité en charge:	CLSM

<b>Programmes / formations proposant cette unité d'enseignement (UE)</b>				
Intitulé du programme	Sigle	Crédits	Prérequis	Acquis d'apprentissage
Master [120] : ingénieur de gestion	INGM2M	5		
Master [120] en sciences de gestion	GEST2M	5		
Master [120] en sciences de gestion	GESM2M	5		
Master [120] : ingénieur de gestion	INGE2M	5		