

Strategy in sports organizations: diagnosis and strategic plan (project and internship)

In view of the health context linked to the spread of the coronavirus, the methods of organisation and evaluation of the learning units could be adapted in different situations; these possible new methods have been - or will be - communicated by the teachers to the students.

10 credits	45.0 h	Q1 and Q2
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Teacher(s)	Zintz Thierry ;
Language :	French
Place of the course	Louvain-la-Neuve
Main themes	Main subjects - Offer of activities according to the needs and possibilities; - Decision making process in a complex environment; - Analysis frameworks to be applied to sport systems and organizations; - Sport federations and organizational configurations. From analysis to action; - Understanding the non-profit sector according to private and public aspects; - The concept of sustainable development as a way to integrate private and public aspects as well as economic, social and ethical preoccupations; - Balanced scorecards (Norton & Kaplan) as a tool for the operationalization of goals and indicators - Strategic project to be developed in the framework of an internship in a specific Belgian sport organization (90 hours) (including a written report).
Aims	<p>At the end of the course the successful student will be able to... - Understand how the worlds of physical education, active leisure and sport are built and evolve, - use analysis frameworks applied to sport systems and organizations in order to evaluate the functioning of sport federations, - convert these analyses into management tools for sport federations, - conceive and work a strategy out that complains with environmental values and effective management. - perform, via the internship, a pertinent strategic analysis in a specific sports organization (including a written report).</p> <p>1</p> <p>-----</p> <p><i>The contribution of this Teaching Unit to the development and command of the skills and learning outcomes of the programme(s) can be accessed at the end of this sheet, in the section entitled "Programmes/courses offering this Teaching Unit".</i></p>
Content	In order to give an accurate comprehension of the strategic diagnosis and of the strategic planning in sports organisations, we develop the following topics: The first part of the course is a summary of those elements that were developed in the IEPR2192 - Management of sports organisations in Belgium, during the first year of the Master. In the second part of the course we focus on the various schools of strategy, on the processes and the framework of the strategic thinking (CH 1), on the methodology of the right strategic diagnosis (CH 2) and on the strategic plan in sports organisations (CH 3). We conclude with the methodology of control and strategic evaluation in sports organisations (CH 4). In the third part of the course we focus on strategic diagnosis (CH 1) and strategic plans (CH 2) of some sports organisations.
Other infos	Pre-requisite : Organizational approach of national sport systems in Europe (IEPR2191) Management of sport organizations in Belgium (plus internship) (IEPR2192) Evaluation : Written report and face to face examination Support : Syllabus and / or books Supervision : Titular
Faculty or entity in charge	FSM

Programmes containing this learning unit (UE)				
Program title	Acronym	Credits	Prerequisite	Aims
Master [120] in Motor Skills: Physical Education	EDPH2M	10		